Space Business Co-Creation Platform

cross U

Our Services

The space industry is attracting attention as an innovative field with a wide range of adjacent areas.

Business technology development and business efficiency will be expanded with the space sector as the core.

Space Industry

Robotics



Data Science



And more...

And more...

Food Tech



Life Science



Mobility



Energy



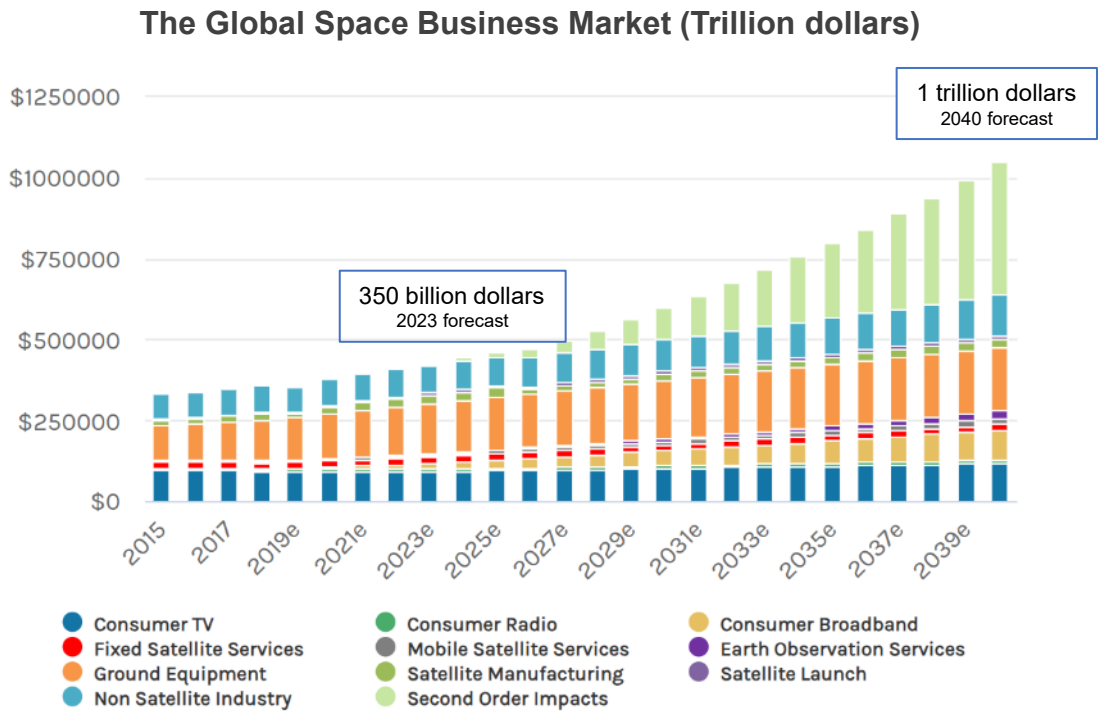
Green Tech



© cross U

The global space business market size was approximately 50 trillion yen[*1] in 2020.
In Japan, the market is expected to expand further as well, with government support of up to 1 trillion yen in the form of the "Space Strategy Fund" starting in FY 2024

The global space business market continues to grow and is predicted to reach 150 trillion yen by 2040



Source: Haver Analytics, Morgan Stanley Research forecasts

Space Strategy Fund launched.

cross U

Players in various fields become space players

Space Business Co-Creation Platform



and more



Agriculture
Automation of agricultural machinery using satellites, agricultural land management, etc.



Environment, Resources
Certification and issuance of forest credits, global environmental monitoring and forecasting, etc.

SpaceX



Construction, Civil Engineering & Infrastructure
Advanced drone surveying, automation of construction equipment, etc.



Information & Communication
Resolving issues in further wide-area utilization of communications satellites, etc.



and more



and more



Insurance
Expansion of InsureTech and its use in insurance operations, etc.



Logistics
Addressing driver shortages, satellite applications for automated driving, etc.



Entertainment, Leisure
Expansion of space travel, entertainment production in space, etc.



Manufacturing
Materials research in space, understanding supply chains using satellites, etc.



Pharmaceuticals, Medical Care
Experiments and research in space, etc.



and more

cross U facilitates connecting
non-space companies and organizations with those in the space industry

© cross U

Providing "places" and a "community" to create innovation in space-related businesses.

Providing places

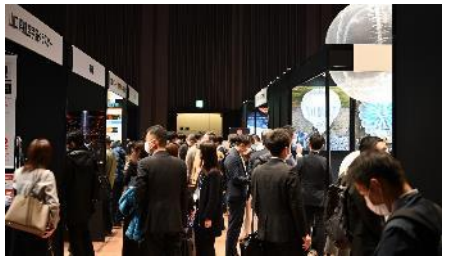
We offer a variety of "places" to accelerate the space business




+

Building a community

We provide business matching, events, programs, etc.

Supporting business expansion by building an ecosystem that brings the latest knowledge and information together with domestic and international space-related players from industry, government, and academia

Gather

Companies, start-ups, and academia involved in the space business gather from Japan and overseas.

Connect

That gathering will attract players in the areas surrounding the space business and promote a wide range of exchanges and spreading of information.

Co-create

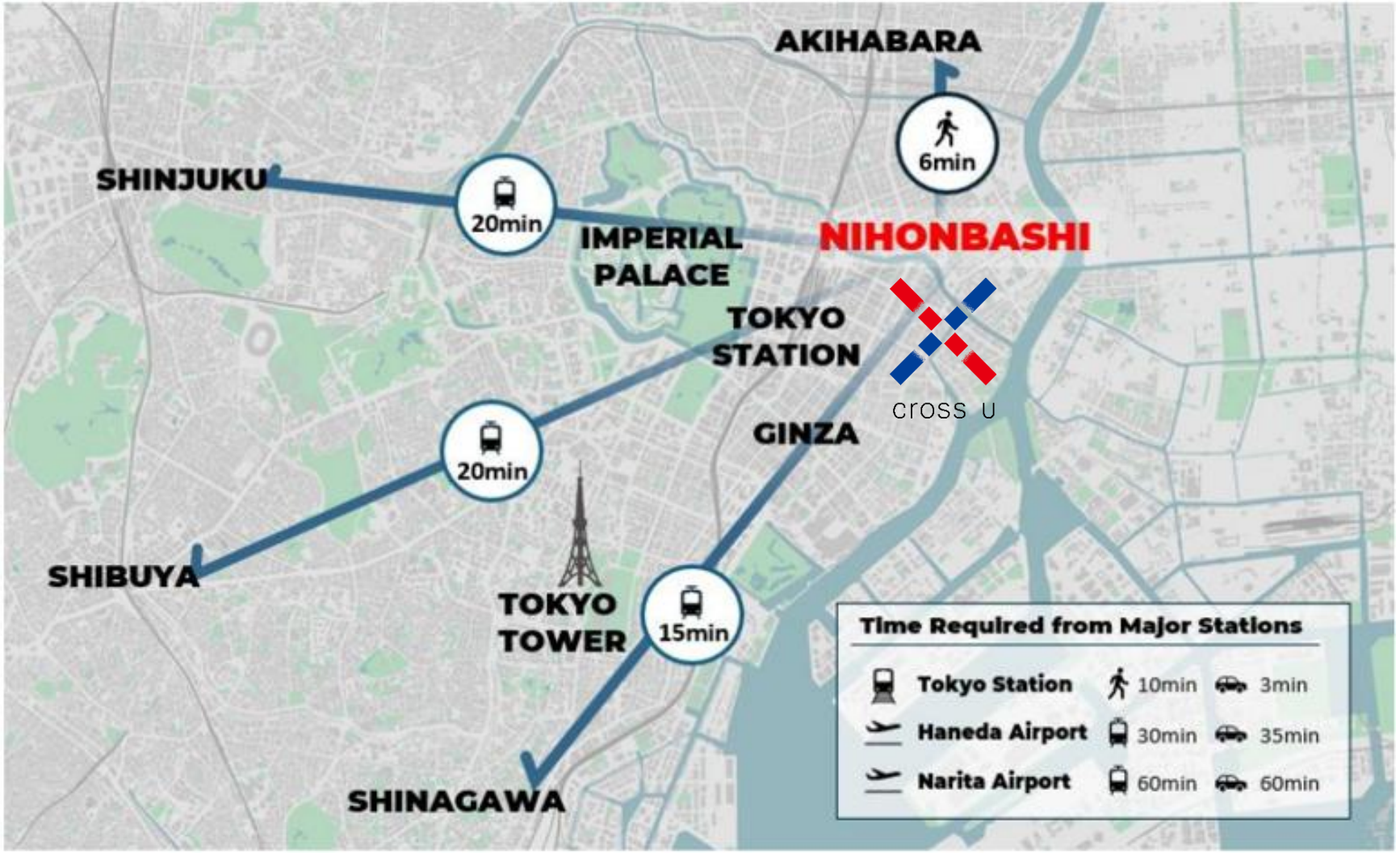
Accelerators and VCs will also gather to integrate cutting-edge technology and create a variety of businesses.

Expand

Innovation will accelerate and business fields in space-related areas will expand into various other areas.

© cross U

Nihonbashi is a geographically very convenient place for access to the major areas of Tokyo.



© cross U

Our objective is to establish a comprehensive network of industry, academic, research, and government entities across all sectors to foster collaboration and knowledge exchange in the space industry.
We facilitate exchanging members and sharing information through co-hosted events, sponsored events, and announcements.

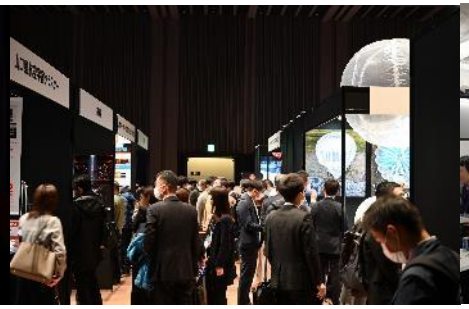
Number of special members:
405*
Companies/ organizations/ individuals

Event track record for 2025
359 activities

Percentage of members in non-space areas
Approx. **70** %

* As of August 2026







© cross U

The events bring together a diverse group of companies and new business leaders seeking information and contacts to commercialize the space industry. We encourage active interaction through the use of our facilities and events.

Examples of cross U special members

General companies

IHI, IIJ Internet Initiative Japan, OBAYASHI, 日本旅行 NIPPON TRAVEL AGENCY, Kawasaki Powering your potential, SAKURA internet, スカパーJSAT, SEIREN, 高砂熱学, 東京海上日動, TORAY Innovation by Chemistry, TOYOTA, BRIDGESTONE, JT, NYK LINE, MS&AD 三井住友海上, 三菱重工, 三菱倉庫

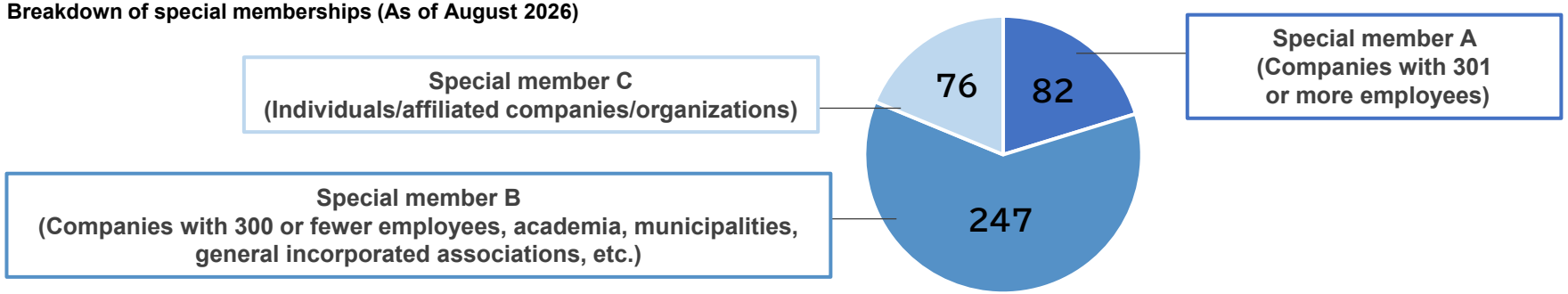
Startups

Astroscale, Pale Blue, ispace, ELEVATION SPACE, AXELSPACE, Infostellar, Tenchijin SPACE TECHNOLOGIES, ArkEdgeSpace, WARPSPACE, POLAR STAR SPACE, avatarin, SpaceBD, 将来宇宙輸送システム Innovative Space Carrier

Academia, local governmnets, organizations, etc.

NICT 情報通信研究機構, 東京大学 国際オープンイノベーション機構 Institute for Open Innovation, TOHOKU UNIVERSITY, 国立大学法人 九州工業大学, RITSUMEIKAN, Intelligent Space Systems Laboratory University of Tokyo ISSL, 一般社団法人 日本航空宇宙学会, SPACE FOOD SPHERE, SPACE PORT JAPAN, SPACEPORT OITA, 鹿児島県, エスネット福岡 S-NET, 茨城県, Yamaguchi Aerospace Cluster 山口県航空宇宙クラスター

Breakdown of special memberships (As of August 2026)



Providing Places: X-NIHONBASHI (Cross Nihonbashi) Facilities

cross U provides X-NIHONBASHI TOWER and BASE, which offer a variety of spaces for various occasions, including conference spaces, meeting rooms, co-working spaces, for exchange and co-creation among people aiming to expand the space business and create innovation.

Conference Spaces*



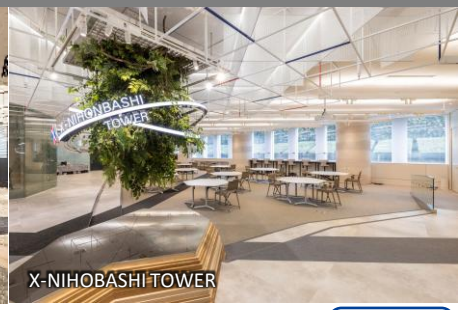


Events can be held for up to 150 people (up to 40 people for BASE).

TOWER
BASE

Co-Working Spaces

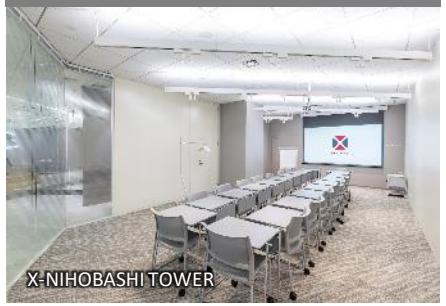




The conference spaces can be used as co-working spaces when not in use for events.

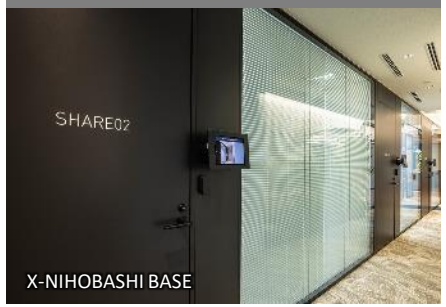
TOWER
BASE

Meeting Spaces*



TOWER
BASE

Shared Rooms



Shared rooms available for temporary occupancy and corporate registration.
Note: A separate contract with Mitsui Fudosan is required.

BASE

Web Conference Booths



BASE

Individual Working Booths



BASE

Exhibition Space*



BASE

Bar Lounge*



BASE

* Occupancy and other restrictions apply depending on membership type.
For details, see page19.

© cross U

Providing Places: X-NIHONBASHI TOWER



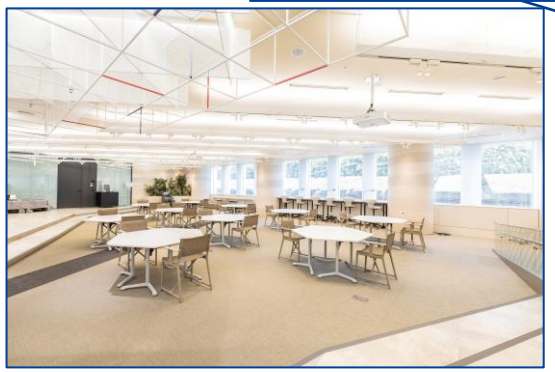
X-NIHONBASHI TOWER has a conference space that can accommodate events for up to 150 people, offering a flexible space for a variety of uses.

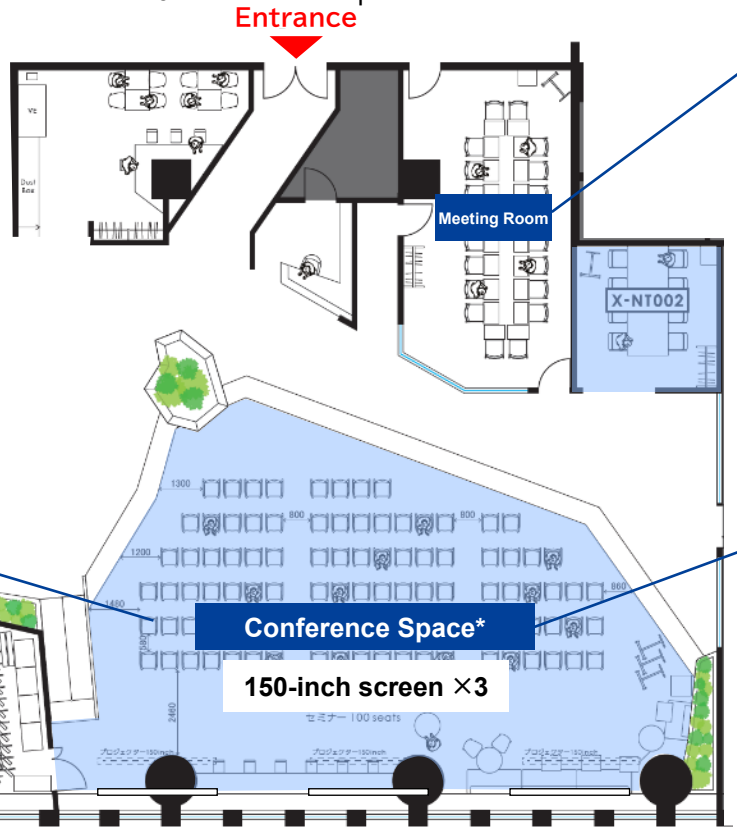
Nihonbashi Muromachi 2-1-1, Chuo City, Tokyo Metropolis
7th floor of Nihonbashi Mitsui Tower

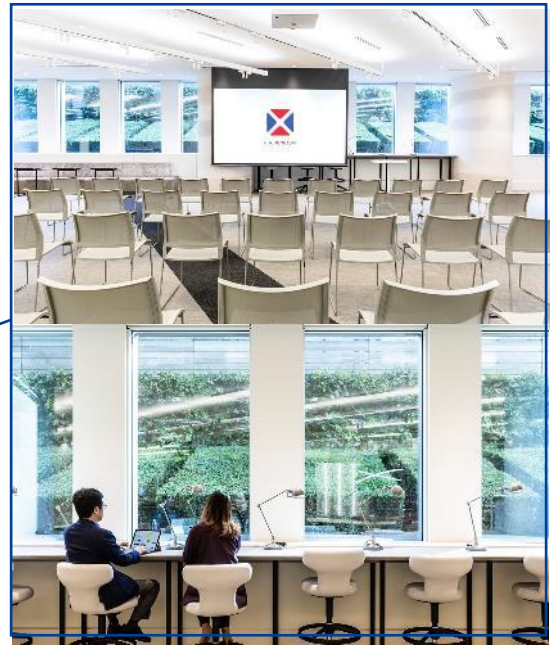
Direct connection from Exit A7/A8 of Mitsukoshimae Station on the Tokyo Metro Ginza Line
3-minute walk from the JR Sobu Line Rapid Train Shin-Nihonbashi Station











* The conference space can be used as a co-working space when not in use for events.

© cross U

Providing Places: X-NIHONBASHI BASE



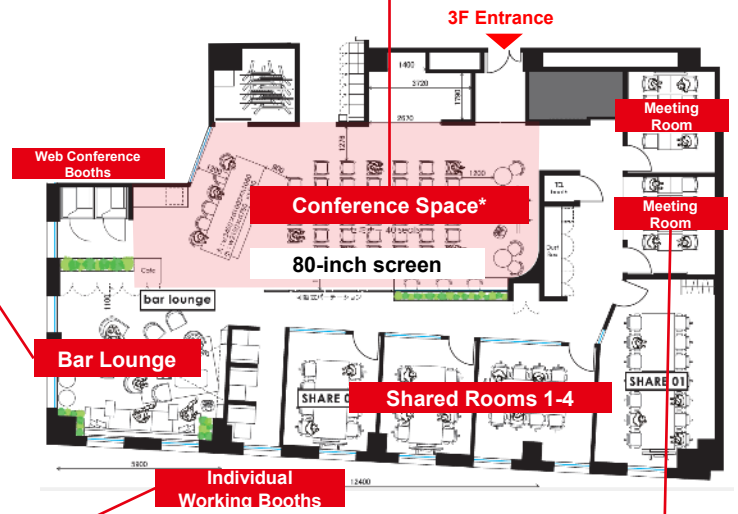
X-NIHONBASHI BASE is equipped with a conference space that can host events for up to 40 people and a bar lounge for networking and a variety of other uses.

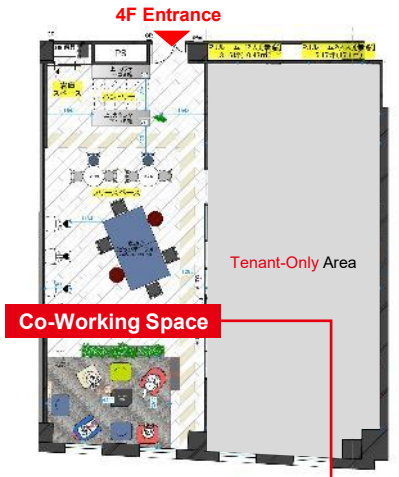
Nihonbashi Muromachi 3-3-9, Chuo City, Tokyo Metropolis
3rd and 4th floor of Nihonbashi IT Building

1-minute walk from Mitsukoshimae Station on the Tokyo Metro Ginza Line and Hanzomon Line
2-minute walk from JR Shin-Nihonbashi Station
Use Exit A10 from either station

















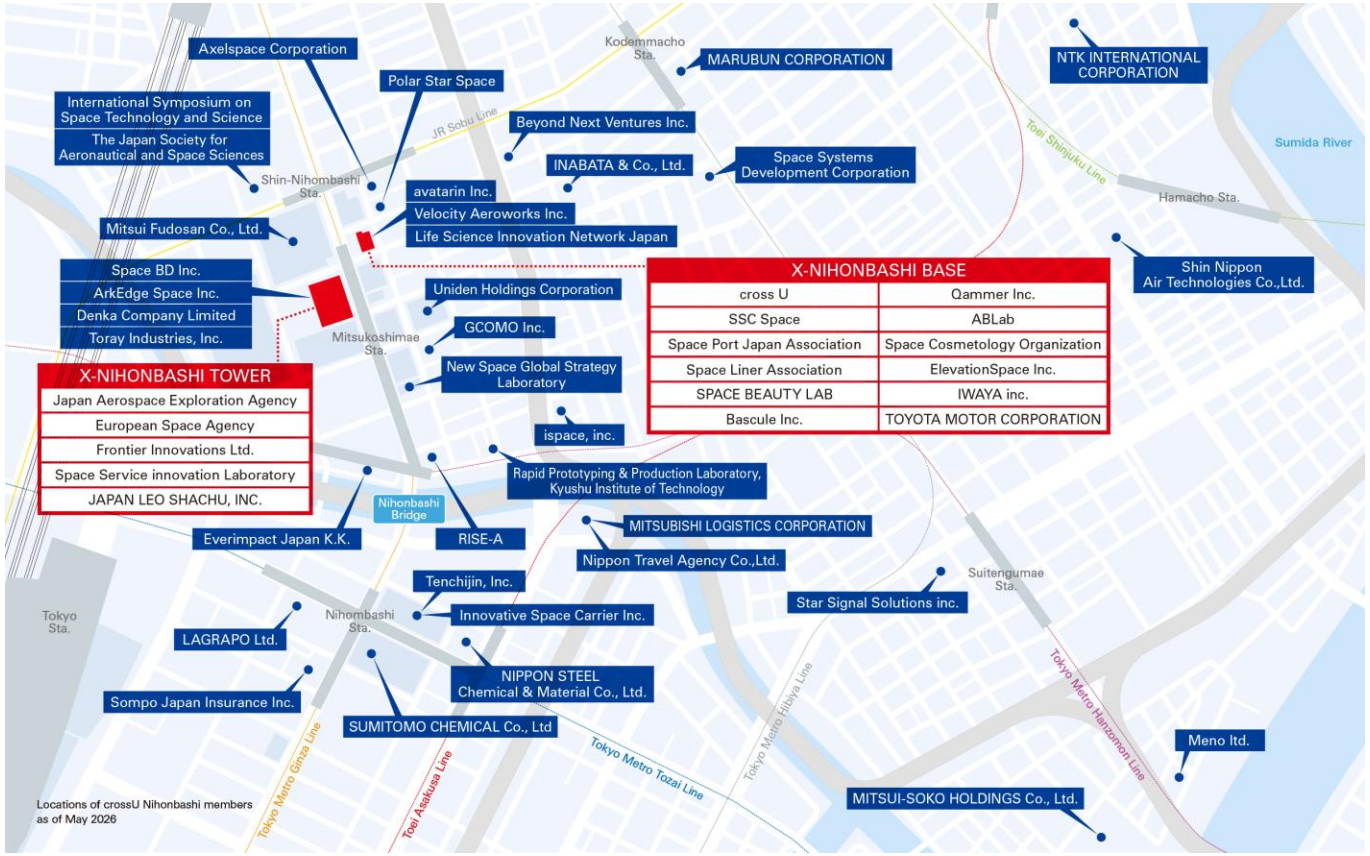
* The conference space can be used as a co-working space when not in use for events.

© cross U

Providing Places: Nihonbashi, a Town That Continues to Generate Innovation

Nihonbashi has been attracting challengers from all over Japan and creating new values since the Edo era. Following in the footsteps of the life science sector, cross U has been working with JAXA to promote open innovation in the space business and bringing together a diverse range of space business players since 2018.

Accumulation of space-related clusters in the Nihonbashi area



Transportation

From Nihonbashi Mitsukoshimae Station Shin-Nihonbashi Station Directly connected to Nihonbashi Mitsui Tower Nihonbashi Station About 8 minutes' walk from Nihonbashi Mitsui Tower	To Otemachi Station	About 1 minute	Use Mitsukoshimae Station on the Tokyo Metro Hanzomon Line
	To Roppongi Station	About 14 minutes	Use Mitsukoshimae Station on the Tokyo Metro Ginza Line and transfer to the Hibiya Line at Ginza Station
	To Shibuya Station	About 18 minutes	Use Mitsukoshimae Station on the Tokyo Metro Hanzomon Line
	To Akihabara Station	About 3 minutes	Use Mitsukoshimae Station on the Tokyo Metro Ginza Line and transfer to the JR Yamanote Line at Kanda Station
	To Kasumigaseki Station	About 7 minutes	Use Mitsukoshimae Station on the Tokyo Metro Ginza Line and transfer to the Hibiya Line at Ginza Station
	To Shinagawa Station	About 15 minutes	Use the direct access from Nihonbashi Station on the Toei Asakusa Line to the Kaitoku Keihin Kyuko Line
	To Yokohama Station	About 36 minutes	Use Shin-Nihonbashi Station on the JR Sobu Rapid Line
	To Haneda Airport Station	About 38 minutes	Use the direct access from Nihonbashi Station on the Toei Asakusa Line to the Kaitoku Keihin Kyuko Line
	To Narita Airport Station	About 64 minutes	Use the Airport Kaitoku Express from Nihonbashi Station on the Toei Asakusa Line
From Tokyo Tokyo Station About 8 minutes' walk from Nihonbashi Mitsui Tower	To Nagoya Station	About 97 minutes	Use the Tokaido Shinkansen Nozomi
	To Shin-Osaka Station	About 147 minutes	Use the Tokaido Shinkansen Nozomi
	To Sendai Station	About 90 minutes	Use the Tohoku Shinkansen Hayabusa

(Travel time only)

© cross U

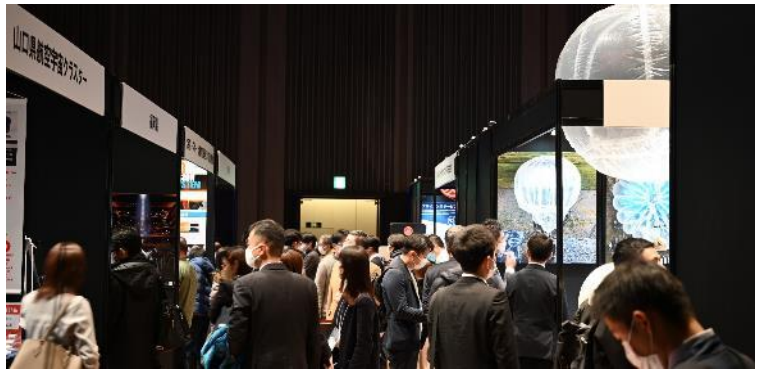
Various events and programs to promote the expansion of the space business are held about 300 times a year,* and cooperation and co-creation among special members are actively pursued.

* Actual track record for FY 2023

Nihonbashi Space Week

One of Asia's largest space business events, held annually since 2021.
In the Nihonbashi area, where many space players are clustered together, various events are held intensively, including business exhibitions, conferences of various sizes, contests, and networking.















© cross U

Building a Community: Community-Building Events

Networking events





Business matching events





Seminars and symposiums





Space business courses



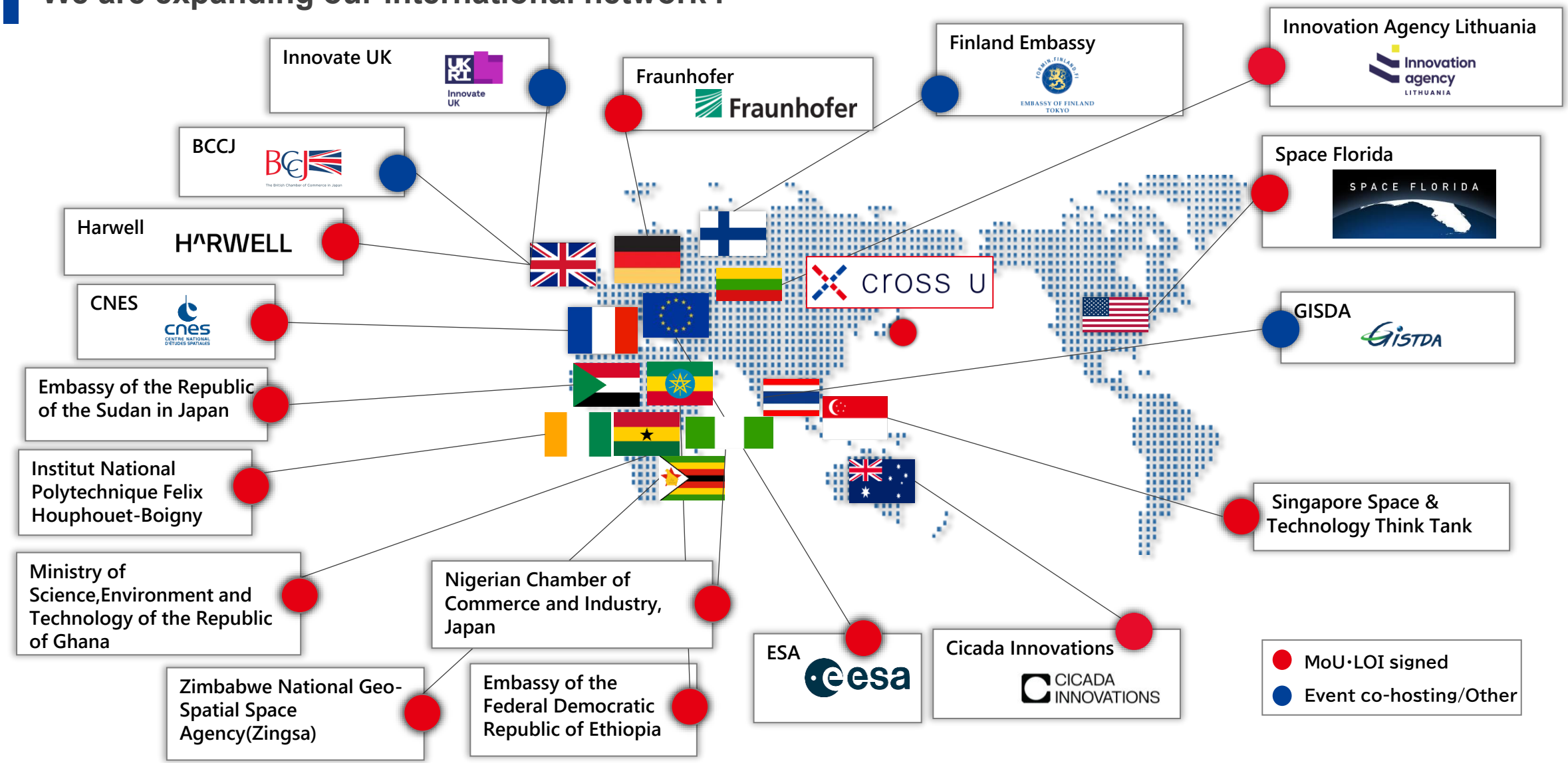
cross U Academy: Lectures in space development and business by guest experts



© cross U

Building a Community: Global Collaboration

We are expanding our international network .



※As of November 2025

© cross U

The committee includes representatives from a diverse range of organizations, including long-established corporations and academic institutions.

Directors and Auditors

Chairman of the Board	Shinichi Nakasuka	Professor,Research Organization of Science and Technology,Ritsumeikan University
Vice Chairman of the Board	Kazunori Yamashita	Executive Managing Officer, Appointed Chief Operating Officer, Innovation Promoting Division, Mitsui Fudosan Co., Ltd.
Director	Shuzo Takada	Corporate Vice President, FUJIFILM Corporation Former Director General of National Space Policy Secretariat , Cabinet Office (NSPS)
Director	Nobuyuki Fujisawa	General Manager,Space Business Innovation Department Innovation Promoting Division,MITSUI FUDOSAN CO.,LTD.
Auditor	Yutaro Kikuchi	Attorney at law, Kikuchi Sogo Law Office
Auditor	Shigeru Sugimoto	CEO,Crowe Sakura & Co.

Secretariat

Secretary-General	Masafumi Yonazu

Administrative Advisory Committee

Tohru Akaura	General Partner & Co-Founder, Incubate Fund Co., Ltd. Special Advisor, Japan Venture Capital Association.
Masayasu Ishida	President and CEO,SPACETIDE Foundation
Seiji Izumisawa	Chairman of the Board, Mitsubishi Heavy Industries, Ltd.
Takashi Ueda	President and Chief Executive officer, Mitsui Fudosan Co., Ltd.
Shin Okuno	Vice President, Japan Aerospace Exploration Agency(JAXA)
Naoto Kadowaki	Principal Reseacher,National Institutes of Information and Communications Technology
Kenji Goto	President ,COO,Japan Space Syetems
Mengu Cho,Ph.D	Professor,Department of Space, Semiconductor and Mechatronics Engineering,Chiba Institute of Technology
Saku Tsuneta,Ph.D.	Director Astronomy Research Center,Chiba Institute of Technology
Shinji Tokumasu,Ph.D.	Vice President, National Institute of Advanced Industrial Science and Technology
Shohei Nomura	General Manager, Digital Infrastructure Business Solutions Department, Social Infrastructure Business Solutions Division, NEC Corporation
Tsugio Mitsuoka	Senior Counselor, IHI
Naoki Murakami	Senior General Manager, Space Systems Division, Defense & Space Systems Group, Mitsubishi Electric Corporation
Naoko Yamazaki	Astronaut, Representative Director, Space Port Japan Association
Dr.Hiroo Yugami	Executive Vice President for the Science Park,Disaster Reconstruction and Regeneration, and Nano Terasu Co-creation, Tohoku University
Toshiya Watanabe	Vice President , Institue of Science Tokyo

© cross U

We have startup CEOs and researchers who are experts in the space business supporting our activities.



Hidetaka Aoki
Space Business Evangelist
Partner, Global Brain Corporation
Director, Space Port Japan Association



Yoshifumi Inatani
Representative Director,
Space Liner Association



Fuminori Kataoka
Project General Manager,
Digital Transformation Promotion Dept.Digital & Information Communication Group,
Business Development Dept,
New Business Planning Div.
TOYOTA MOTOR CORPORATION



Tomoya Nakamura
Representative Director and CEO,
Axelspace Corporation



Takayoshi Fukuyo
CEO and Representative Director,
ArkEdge Space Inc.



Yuichi Yamaura
President, Space Business Consultancy, Vision Y
Visiting Professor,UniversityTsukuba
Ex-Vice President,Japan Aerospace Exploration Agency (JAXA)



Masatoshi Nagasaki
Co-Founder & CEO,
Space BD Inc.



Satoshi Kurosu
President,
Cross Space & Sustainability,LLC



Souichiro Kozuka
Professor,
Faculty of Law,
Gakushuin University



Naohiko Kotake
Professor,
Graduate School of System Design and Management,
Keio University



Seiko Shirasaka
Professor,
Graduate School of System Design and Management,
Keio University



Kojiro Hatada
President and CEO,
Innovative Space Carrier Inc.



Naomi Kurahara
Co-Founder and CEO,
Infostellar Inc.



Toshinori Kuwahara
Associate Professor,
Department of Aerospace Engineering,
Graduate School of Engineering,
Tohoku University



Hiroshi Koyama
Chief Technical Officer,
Defense & Space Systems Sector,
Mitsubishi Electric Corporation
Executive Director
Advanced Satellite Systems Technology Center



Yasutoshi Hyakusoku
Director ＆Head of Technology Strategy,
Tenchijin, Inc.



Akira Fukabori
Representative Director and CEO,
avatarin Inc.



Ayako Matsumoto
Manager, Space Business Development - Corporate Strategy
ANA HOLDINGS INC.



Teruo Yamashita
Board Director, Managing Executive Officer,
Unit President,
Space Business Unit,
SKY Perfect JSAT Corporation



Michael Fletcher
President and CEO,
MJF Consulting LLC



Koichi Wakata
Astronaut
Chief Technology Officer,
Axiom Space

© cross U

Membership System

	Special member A	Special member B	Special member C
	 **Corporations** Companies with 301 or more employees	 **Academia, startups, public organizations, etc.** Non-profit organizations,*2 universities, school corporations, public interest corporations, diplomatic missions in Japan, local governments, etc.	 **Individuals**
Use of X-NIHONBASHI facilities*3	● Use of co-working spaces, bar lounge, etc. ● Occupancy use of co-working spaces, bar lounge, etc. (events, etc.) ● Gallery exhibitions ● Use of conference spaces		● Use of co-working spaces, bar lounge, etc. ● Gallery exhibitions ● Use of conference spaces
Registration fee	50,000 yen	20,000 yen	2,000 yen
Annual Membership fee	250,000 yen	60,000 yen	5,000 yen
Number of Bitkey accounts	10*4	5*5	1*6

*1. The number of full-time employees.
*2. Excluding Incorporated Administrative Agencies, National Research and Development Agencies, and Administrative Agencies (local governments).
*3. X-NIHONBASHI facilities are available from 8:00 to 19:00.
Additional fees will be charged separately for full, partial, and occupancy use of the facilities. Please refer to the separate document for details.

*4. Up to 10 additional keys can be issued for a fee.
*5. Up to 5 additional keys can be issued for a fee.
*6. X-NT fixed-lease tenants (≠ Nihonbashi members) have no limit on the number of accounts that can be issued.

© cross U

Membership System

		Special member A/B	Of which, Nihonbashi members[*1]	Special member C
Co-working spaces: TOWER／BASE	Use[*2]	Available	Available	Available
	Occupancy[*3]	Up to **4 times a year** at **each location** Reservation possible **3 months in advance**	Up to **12 times a year** at **each location** Reservation possible **6 months in advance**	Not available
Bar lounge: BASE	Use[*2]	Available	Available	Available
	Occupancy[*3]	Up to **4 times a year** Reservation possible **1 month in advance**	Up to **12 times a year** Reservation possible **2 months in advance**	Not available
Use of conference spaces		Free of charge up to **30 hours**/month After that, 250 yen/10 min	Free of charge up to **50 hours**/month After that, 250 yen/10 min	Free of charge up to **30 hours**/month After that, 250 yen/10 min
Use of Meeting Space 002 (TOWER, reservation not possible, no doors)		Available	Available	Available
Gallery exhibitions (BASE)		**Available up to twice a year in 2-week periods**	**Available up to 5 times a year in 2-week periods**	Not available

Shared rooms: 4 rooms[*4]	Separate contract with Mitsui Fudosan required (Membership registration required) 31,000 yen (monthly, excluding tax)	Same as on the left	Not available

X-NIHONBASHI facilities are available for use from 8:00 to 19:00, except for the shared rooms.
Additional fees will be charged separately for full, partial, and occupancy use of the facilities.
Please refer to the separate document for details.

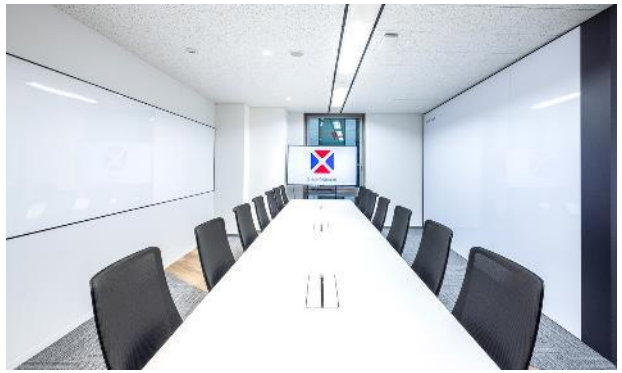
***1. Companies with space-related business divisions based in the Nihonbashi area are eligible.**
***2. May not be available during events, etc.**
***3. There is a pre-screening process for using the co-working spaces for events. We also ask that you refrain from using the spaces for commercial purposes.**
***4. Please refer to the next page for information on the shared rooms.**

© cross U

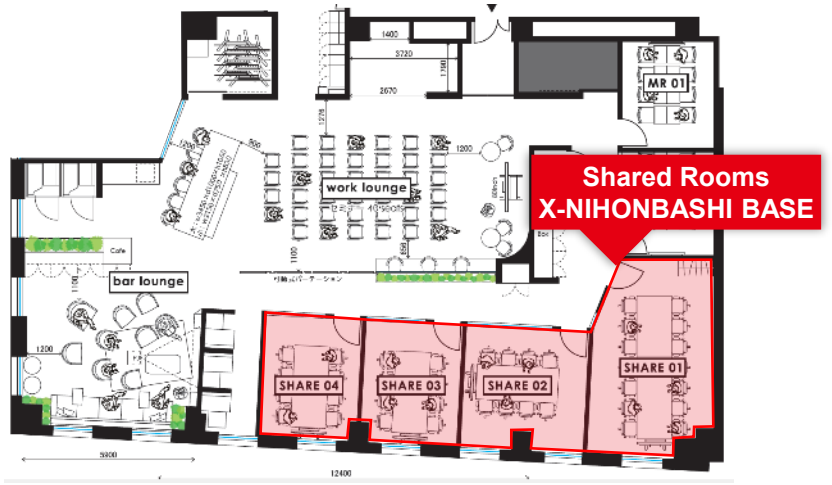
Shared rooms are available at X-NIHONBASHI BASE for unlimited use by the hour, and can be used for meetings, etc.











SHARE 01	30.00 m²	14 people
SHARE 02	19.50 m²	8 people
SHARE 03	15.57 m²	8 people
SHARE 04	15.38 m²	8 people

- Open hours: 24 hours a day, including Saturdays, Sundays, and national holidays (except when the facility is closed)
- Rental equipment: 1 monitor
  1 table
  8 chairs
  1 whiteboard
- Amenities: Power supply Wi-Fi

(As of April 2023)

Note: Please be aware that the equipment and amenities are subject to change without notice.

Note:

- To use this service, a separate contract with Mitsui Fudosan is required in addition to becoming a cross U member.
- Additional fees will be charged for the use of shared rooms.
- The use time is unlimited. (A reservation must be made via the dedicated website to use them.)
- Registration as a corporation is also available upon request.

© cross U

© cross U